

BA-PHALABORWA LOCAL MUNICIPALITY



2022-2023 THIRD QUARTER PERFORMANCE REPORT



“Provision of quality services for community well-being and

The Home of Marula and Wildlife Tourism

Contents

1. Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA). In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan. The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired Projections over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections. Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”

2. Legislation

The Municipal Finance Management Act (MFMA) defines a Service Delivery and Budget Implementation Plan (SDBIP) as: a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality’s delivery of municipal services and its annual budget, and which must indicate-

- (a) Projections for each month of-
 - (i) Revenue to be collected, by source; and
 - (ii) Operational and capital expenditure, by vote;
- (b) Service delivery targets and performance indicators for each quarter

Section 53 of the MFMA stipulates that the Mayor should approve the adjusted SDBIP within 28 days after the approval of the adjusted budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the adjusted SDBIP are made public within 14 days after their approval. The following National Treasury prescriptions, in terms of MFMA Circular 13, are applicable to the Ba-Phalaborwa Local Municipality:

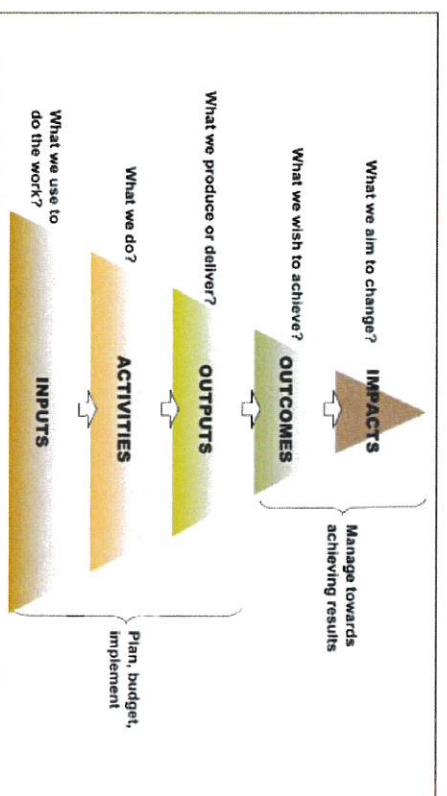
1. Monthly projections of revenue to be collected by source
2. Monthly projections of expenditure (operating and capital) and revenue for each vote¹ *
3. Quarterly projections of service delivery targets and performance indicators for each vote
4. Ward information for expenditure and service delivery
5. Detailed capital works plan broken down by ward over three years

3. Methodology and Content

The development of the SDBIP was influenced by the Priorities, Strategic Objectives, Programme Objectives and Strategies contained in the IDP ensuring progress towards the achievement thereof. The SDBIP of the Ba-Phalaborwa Local Municipality (BLM) is aligned to the Key Performance Areas (KPA) as prescribed by the Performance Management Guide for Municipalities of 2001, with the addition of Spatial Rationale as another KPA to be focused upon.

The methodology followed by BLM in the development of the SDBIP is in line with the Logic Model methodology proposed by National

Treasury as contained in the Framework for Managing Programme Performance Information.



4. Strategic Intent

Vision:

“Provision of quality services for community well-being and tourism development

Mission:

“To provide quality infrastructure and affordable services, promote sustainable economic growth, financial viability, sound administration and accountable governance”

Values

- Efficiency and effectiveness;
- Accountability;
- Innovation and creativity;
- Professionalism and hospitality;
- Transparency and fairness;
- Continuous learning and
- Conversation conscious

Strategic objectives:

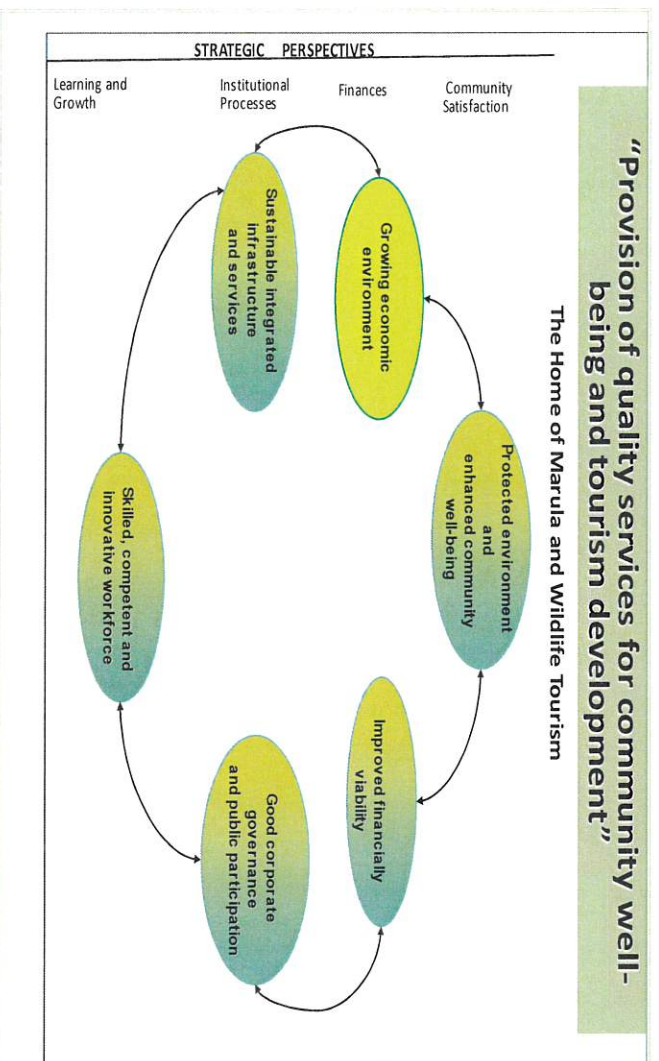
- Promotion of local economy
- Provision of sustainable integrated infrastructure land services

- Sustain the environment
- Improve financial viability
- Good corporate governance and public participation and
- Attract, develop and retain best human capital

Slogan:

“The home of Marula and wildlife tourism”

The strategic objectives are spread across the four perspectives as indicated through the strategic map below:



ACCOUNTING OFFICER S ASSESSMENT OF PERFORMANCE

1. BACKGROUND OF THE REPORT

Section 72 of the Local Government: Municipal Finance Management Act, 56 of 2003, requires that the accounting officer of a municipality must by the end of each quarter assess the performance of the municipality and submit a report on each assessment to the mayor of the municipality; the National Treasury; and the relevant provincial treasury.

In terms of Section 72 (2) of the Act, this report is accompanied by a statement compiled in terms of the provisions of Section 71(1).

2. MUNICIPAL THIRD QUARTER PERFORMANCE AS PER THE ASSESSMENT

The municipality used the top layer SDBIP as approved for implementation during the 2022/23 financial year. The SDBIP is used as a performance monitoring tool for the implementation of the IDP and Budget. The performance target reflected in the SDBIP is as per the IDP objectives. The Administration component is responsible for implementation of the SDBIP and the Political component is responsible for providing oversight. This is done through regular reporting to Council.

Key Performance Area	Third Quarter Target	Target Achieved	Target not Achieved	Target not Performed	% Achievement
Spatial Rationale	1	1	0	0	100%
Basic Services Delivery	11	10	1	0	90%
Municipal Financial Viability	8	8	0	0	100%
Local Economic Development	4	4	0	0	100%
Municipal Transformation and Institutional Development	3	2	1	0	67%
Good Governance and Public Participation	32	30	1	1	93%
Total	59	55	3	1	93%

2022/23 Monthly Projections of Revenue for each Source							R'000	
Sources of Revenue	Third Quarter target	Third Quarter Actual Performance	Third Quarter performance Variance	Challenges	Corrective measures/ Interventions	Evidence Required		
Property Rates	1 29 930	1 33 699	3 769	None	NONE	Finance report		
Service charges – electricity	1 14 410	91 064	(23 347)	Illegal connection Load shedding Customers opting for Solar Systems	Meter audit for both Conventional & Prepaid Meters	Finance report		
Service Charges – Refuse	14 795	13 777	(1 018)	Lock of new development	Develop the area and start rendering the municipal services	Finance report		
Rental of Facilities and Equipment	157	425	268	None	None	Finance report		
Interest on external Investments	1 861	2 776	915	None	None	Finance report		
Interest Earned – Outstanding Debtors	44 355	41 127	(3 229)	"The Interest earned on outstanding debtors was over budgeted. Consumers are still taking longer to pay outstanding amount."	Furthermore, interest is also reversed (in a form of discount) when customers settle accounts And the council has rebates on property rates & also indigent subsidy which reduce the interest charged	Finance report		
Dividends received	-	-	-	None	None	Finance report		
Fines	971	43	(928)	The municipality collected less on the traffic fines.	The traffic fines were under collected due to culture on none payment of traffic fines by the offenders e	Finance report		
Licenses and Permits	4 351	8 500	4 149	None	None	Finance report		
Agency services	4 550	-	(4 550)	The Agency workings are done at year end	The Agency workings are done at year end	Finance report		
Transfers recognised - operational	145 383	193 537	48 154	None	None	Finance report		
Transfers recognised - capital	-	23 629	23 629	None	None	Finance report		
Other Revenue	6 058	1 066	(4 992)	Customers opting not to use Municipal facilities (Phalaborwa area has high unemployment rate)	None	Finance report		
Total Revenue by Source	466 921	509 643	42 722					

Monthly Projections of Revenue and Expenditure by Vote: (Operating) Third Quarter

Expenditure and Revenue by Vote	Third Quarter Target Opex	Third Quarter Actual Performance	Third Quarter Performance Variance	Remarks/Challenges	Corrective measures	Evidence Required
Executive and council	57 265	47 213	(10 052)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	None	Finance report
Budget and Treasury	88 026	57 476	(30 550)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	Waiting to process year end Journals for the debt impairment at year end	Finance report
Corporate Services	66 399	41 629	(24 769)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	None	Finance report
Community and Social Services	53 429	10 102	(43 328)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	None	Finance report
Public Safety	1 5 392	26 629	11 237	None	None	Finance report
Economic and Environmental Services	83 198	77 789	(5 409)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	None	Finance report
Road Transport	67 014	66 991	(23)		Waiting to process year end Journals for the depreciation at year end	Finance report
Electricity	125 810	112 550	(13 259)	Low Expenditure affected by non-spending on other line items due to the introduction of lock down regulations which prevented other activities to take place	Waiting to process year end Journals for the depreciation at year end	Finance report
Waste Management	3 432	3 290	(143)	None	None	Finance report
Total by Vote	559 965	443 669	(116 296)	None		

Monthly Projections of Revenue and Expenditure by Vote: (Capital) Third Quarter

Expenditure and Revenue by Vote	Third Quarter Target Capex	Third Quarter Actual Performance	Third Quarter Actual Performance variance	Remarks/Challenges	Corrective measures	Evidence Required
Executive and council						Finance report
Budget and treasury office						Finance report
Corporate services	125	1	113	(1 012) The purchase orders issued out, awaiting for delivery	None	Finance report
Road transport	21 150	10 700	(10 450)	The delay were caused by floods in third quarter	The variance to be spent in fourth quarter	Finance report
Electricity	6 000	3 204	(2 796)	Delay in the appointment of Service Provider.	Appointment of service providers to be prioritised.	Finance report
Total by Vote	275	14 017	(14 258)			

Monthly Projections of Revenue and Expenditure by Vote: (Revenue) Third Quarter

Revenue by Vote	Third Quarter Target Revenue	Third Quarter Actual Performance	Third Quarter Actual Performance Variance	Remarks/Challenges	Corrective measures	Evidence Required
Budget and Treasury	183 721	226 968	43 248	None	None	Finance Report
Corporate Services	157	652	495	None	None	Finance Report
Community and Social Services	10 090	8 751	(1 339)	The variance is due to culture on non-payment of traffic fines	Traffic department to enforce payment of traffic fines that are due	Finance Report
Public Safety	4 351	9	(4 343)	None	None	Finance Report
Planning and development	218	109	(109)	None	Variance not Material	Finance Report
Road Transport	32 805	19 890	(12 915)	None	Variance not Material	Finance Report
Electricity	124 014	100 023	(23 991)	Illegal connections, Culture of non-payment of services	Currently conducting electricity meter audit	Finance Report
Waste Management	23 372	19 597	(3 775)	None	None	Finance Report
Total by Vote	378 728	375 999	(2 729)			

Detailed Institutional Performance Results for 2022/23 Third si Quarter per Key Performance Areas

Under-Performance	0 - 49%
Partially achieved	50 – 74%
Good Performance	75 – 100%
Over achieved	Over 100%
Non-Performance	

Note:

1. Over achievement Standards does not apply to compliance targets
2. Over achievement standards applies to service delivery targets and core business of the municipality

KPA 1:

Spatial Rationale

KPA 1: Spatial Rationale

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan -31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
1.1 Spatial Planning														
1.1.2	Governance and Administration	Sustain the environment	Turnaround time of land use applications submitted to Mopani Planning Tribunal by 30/06/2023	Senior Manager Planning & Development	Within 60 days of received	Within 90 days of received	OPEX	Within 90 days of received	2 applications received and submitted	0	None	None	None	Submission Register to Mopani Planning Tribunal

KPA 2:

BASIC SERVICE DELIVERY

KPA 2: SERVICE DELIVERY														
PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
2.1 Electricity														
2.1.1	Technical infrastructure	Provision of sustainable integrated infrastructure and service	% on reduction of electricity losses each quarter by 30/06/2023	Senior Manager Technical Services	4,2%	4%	OPEX	3%	13.5	10.5	Faulty meter and billing error.	Faulty meter and billing error.	To change all faulty meters	BPM billing to consumers. Eskom billing and Distribution loss
2.1.2	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Expenditure on electricity capital funding spent per quarter by 30/06/2023	Senior Manager Technical Services	R9 144 353.11	R8 000 000	INEG EESDM	R6 000,000	R 1 337 724	R4 662 276	Slow progress onsite due to design changes from Eskom	Late appointment of consultant.	Forward planning	Payment Certificates and Expenditure Reports

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
2.1.3	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Number of HH with access to electricity in Municipal Licenced area (Phaborwa Town) by 30/06/2023	Senior Manager Technical Services	5274	5274	NEG	5274	5274	None	None	None	Households list on conventional and pre-paid	
2.1.4	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Number of indigent HH receiving free basic electricity by 30/06/2023	Chief Financial Officer	506	280	OPEX	280	280	226	None	Still reviewing the Draft Indigent Register	Capacitate the Indigent Office	Indigent register and proof of payment to Eskom
2.2. Roads & Storm Water														
2.2.2	Technical infrastructure	Provision of sustainable integrated infrastructure and service	Expenditure on roads capital funding spent per quarter by 30/06/2023	Senior Manager Technical Services	R25 752 300.12	R28 200,000.00	CAPEX	R6000,000.00	R3 388 109,37	- R2 611 890,63	All MIG projects are on construction.	Slow progress on site. 3 culverts project has been granted extension of time, Namakgake stadium is experiencing slow progress on site and Benfarm Phase 2 is showing a slight improvement	3 Culvert bridges to be completed after approval of extension of time, Namakgake stadium to improve and Benfarm Phase 2 to catch up with the works to cover the lost time.	Payment Certificates and Expenditure Reports

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan – 31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
2.3 Parks and Cemetery														
2.3.1	Protect Environment and Community Well being	Sustain the Environment	Number of parks maintained by 30/06/2023	Senior Manager Community Services	9	9	OPEX	9	9	0	Water restrictions, constant brake downs, unfunded budget to procure machinery and staff shortage. Affects regular maintenance	None	None	Maintenance plan, inspection reports and pictures
2.3.2	Protect Environment and Community Well being	Sustain the Environment	Number of quarterly reports on cemetery maintained by 30/06/2023 (Phalaborwa, Lulekani, Namakgale and Gravelote	Senior Manager Community Services	4	4	OPEX	4	4	0	Cemeteries are maintained as per monthly programme.	None	None	Maintenance plan, inspection reports and pictures
2.4 Waste Management														
2.4.1	Protect Environment and Community Well being	Sustain the Environment	Maintenance Phalaborwa landfill site by 30/06/2023	Senior Manager Community Services	4	12	OPEX	9	9	.0	None	None	None	Monthly maintenance report as per Service Level
2.4.2	Technical infrastructure	Provision of sustainable integrated	Number of urban Households	Senior Manager Community Services	12605	12605	OPEX	12605	13265	660	None	None	None	Confirmation of waste collection by ward councillors

KPA 2: SERVICE DELIVERY

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Intervention	Evidence Required
								Third Quarter target (1 Jan – 31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
2.4.3	Technical Infrastructure	Provision of sustainable integrated infrastructure and services	Number of rural villages with access to basic waste removal services (Mashishimale & Makhushane by 30/06/2023	Senior Manager Community Services	2	2	OPEX	2	2	0	None	None	None	Confirmation of waste collection by ward councillors /Collection schedule
2.4.4.	Protect Environment and Community Well Being	Sustain the Environment	Number of indigent Households receiving free basic waste removal service by 30/06/2023	Senior Manager Community Services	506	228	OPEX	228	1184	0	The listing was reviewed and there was an increase in the number of urban households	None	None	Indigent register

KPA 3:

MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT

KPA 3: Municipal Financial Viability and Management

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan-31 march 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
3.1 Financial Management														
3.1.2	Good governance and administration	Good corporate governance and public participation	Number of approved 2023/24 Draft Budget by Council by 31/03/2023 (3 months before the start of the new financial year)	Municipal Manager	1	1	OPEX	1	1	0	None	None	None	Draft Budget document; Council Resolution
3.1.6	Governance and administration	Improve financial viability	Number of quarterly movable asset verifications conducted by 30/06/2023	Chief Financial Officer	4	4	OPEX	1	1	0	None	None	None	Quarterly assets verifications reports
3.1.7	Governance and administration	Improve financial viability	Number of monthly strings uploaded using the LG Portal within 10 days of the end of each month. Treasury by 30/06/2023	Chief Financial Officer	12	12	OPEX	9	9	0	None	None	None	Monthly strings Proof of submission within 10 days.
3.1.8	Governance and administration	Improve financial viability	% of improvement in revenue collection monthly (improvement from 65 to 80% by 30/06/2023 budget year	Chief Financial Officer	65%	80%	OPEX	70%	108%	-38%	None	None	None	Quarterly reports on revenue collection
3.1.9	Governance and administration	Improve financial viability	% of Debt collected by 30/06/2023	Chief Financial Officer	3%	50%	OPEX	40%	5%	35%	None	Lack of capacity to enforce Credit Control	Capacitate the Technical Department	Quarterly reports on current debt collection

KPA 3: Municipal Financial Viability and Management

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan-31 march 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
3.1.11	Good governance and administration	Improve financial viability	Expenditure spent quarterly on MIG by 30/06/2023	Chief Financial Officer	R4091840	R34 377,000	CAPEX	R8 177 00	R5 175147.8	R3 001 85		None	None	MIG monitoring report/ payment certificates Grant reconciliation
3.1.12	Good governance and administration	Improve financial viability	% of quarterly Municipal Capital Budget spent by 30/06/2023	Chief Financial Officer	98%	100%	OPEX	75%	60%	15%	Slow spending on own Capital Grant	None	None	Finance reports
3.1.13	Good governance and administration	Improve financial viability	% of quarterly Municipal Personnel Budget spent by 30/06/2023	Chief Financial Officer	87%	100%	OPEX	75%	67%	8%	Overtime has been reduced.	None	None	Expenditure report

KPA 4:

LOCAL ECONOMIC DEVELOPMENT

KPA 4: Local Economic Development														
PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan-31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
4.1 Job creation														
4.1.1	Economic	Promotion of local economy	Number of jobs created quarterly through capital Projects by 30/06/2023 (Temporary jobs)	Senior Manager Technical Services	44	70	CAPEX	60	82	22	None	None	None	ID Numbers, payment registers. And employment contracts
4.1.3	Economic	Promotion of local economy	Number of quarterly LED Forums meetings held by 30/06/2023	Senior Manager Planning and Development	1	4	OPEX	1	1	0	None	None	None	Invitations, Attendance register and minutes
4.2 Enterprise Support														
4.2.1	Economic	Promotion of local economy	Number of SMMEs supported quarterly through the municipal SCM (procurement) by 30/06/2023	Chief Financial Officer	241	200	OPEX & CAPITAL	150	370	220	None	none	none	System generated Expenditure report with SMME supported
4.2.2	Economic	Promotion of local economy	Number of activities promoting and	Senior Manager Planning	2	4	OPEX	1	1	0	Other marula activities are still in	None	None	Invitations, Attendance register, reports

KPA 5:

Municipal Transformation and Institutional Development

KPA 5: Municipal Transformation and Institutional Development

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan-31 March, 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
5.3 Skills Development														
5.3.2	Good governance and administration	Attract, develop and retain best human capital	Amount of Municipal budget allocated and spent on work skills development per quarter 30/06/2023 (1% legislation)	Senior Manager Corporate Services	R1360755.12	R16444881.06	OPEX	R411220,265	R893278,90	+R437617,64	Extra expenditure was on bursaries beneficiaries	None	None	Expenditure reports; implementation reports
5.4 Performance Management System														
5.4.2	Good governance and administration	Good corporate governance and public participation	Number of Individual Performance Assessments of \$568,57 Managers conducted to review their performance by 30/06/2023 (Mid - year/Annual)	Municipal Manager	0	2	OPEX	2	0	-2	The assessment for mid-year will not be conducted due to the fact that all Senior Managers not qualify to be assessed and for Annual the Internal Audit still busy with the POE	The POE for verifications was submitted late	The assessment will be conducted in Quarter 4 as Internal Audit busy with POE files	Approved Schedule of Individual Performance Assessments, records, attendance registers and Scorecards and reports
5.5 OHS														

KPA 5: Municipal Transformation and Institutional Development

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target 30/06/23	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter target (1 Jan-31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance				
5.5.1	Good governance and administration	Good corporate governance and public participation	Number of schedule Institutional OHS quarterly meetings by 30/06/2023	Senior Manager Corporate Services	4	4	OPEx	1	1	0	None	None	None	Quarterly Reports, minutes and attendance registers

KPA 6:

GOOD GOVERNANCE & PUBLIC PARTICIPATION

KPA 6: Good Governance and Public Participation

PMS No. & Performance Area	Cluster	IDP Objective	Key Performance Indicator	Responsible Manager	Baseline (30/06/22)	Annual Target (30/06/23)	Budget	2022/23 Quarterly Projections			Remarks	Challenges	Interventions	Evidence Required
								Third Quarter Target (1 Jan-31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance Variance				
6.1 Council and Executive Management														
6.1.1	Good governance and administration	Good corporate governance and public participation	Number of scheduled quarterly Council meetings held by 30/06/2023	Senior Manager Corporate Services	14	6	OPEX	5	11	+7	4 Ordinary meetings and 7 Special meetings.	None	None	Minutes of council meetings, attendance registers
6.1.2	Good governance and administration	Good corporate governance and public participation	Number of scheduled monthly Exco meetings by 30/06/2023	Senior Manager Corporate Services	16	11	OPEX	8	12	+4	9 Ordinary Exco meetings and 3 Special meetings.	None	None	Minutes of EXCO meetings, attendance registers
6.1.3	Good governance and administration	Good corporate governance and public participation	Number of scheduled quarterly MPAC meetings held as per legislation by 30/06/2023	Municipal Manager	14	4	OPEX	1	1	0	None	None	None	Council Approved MPAC schedule of meetings/Attendance registers
6.1.4	Good governance and administration	Good corporate governance and public participation	% of MPAC quarterly Resolutions implemented by 30/06/2023	Municipal Manager	53%	100%	OPEX	100%	87%	0	None	None	None	Resolution register

6.1.5	Good governance and administration	Good corporate governance and public participation	Number of scheduled monthly senior management meetings held by 30/06/2023	Municipal Manager	14	12	OPEX	9	9	0	None	None	None	None	Minutes of EXCO meetings, attendance registers
6.1.6	Good governance and administration	Good corporate governance and public participation	Number of scheduled monthly Portfolio Committee meetings held by 30/06/2023	Municipal Manager	62	55	OPEX	45	45	0	None	None	None	None	Minutes of Portfolios meetings, attendance registers Attached
6.2 Public Participation and Ward Committees															
6.2.1	Good governance and administration	Good corporate governance and public participation	Number of IDP REP Forum meetings held by 30/06/2023	Municipal Manager	2	4	OPEX	1	1	0	None	None	None	None	Attendance registers, agendas, invitations
6.2.2	Good governance and administration	Good corporate governance and public participation	Number of IDP Steering Committee meetings held by 30/06/2023	Municipal Manager	4	4	OPEX	1	1	0	None	None	None	None	Attendance registers, agendas, invitations
6.2.3	Good governance and administration	Good corporate governance and public participation	Number of scheduled and convened monthly ward Committee meetings by 30/06/2023 (Functionality of ward committees)	Municipal Manager	New	209	OPEX	57	57	0	None	None	None	None	Minutes and attendance register
6.2.4	Good	Good	Number of	Municipal	4	4	OPEX	1	1	0	None	None	None	None	Public notice

6.4 Risk Management, Fraud & Anti-Corruption														
6.4.3	Good governance and administration	Good corporate governance and public participation	Number of quarterly Institutional Risk Management Committee meetings held by 30/06/2023	Municipal Manager	5	4	OPEX	1	1	0	None	None	None	Minutes of the Risk Committee meeting and attendance register
6.4.4	Good governance and administration	Good corporate governance and public participation	% of fraud and corruption cases reported and investigated within 30 working days by 30/06/2023	Municipal Manager	0%	100%	OPEX	100%	-	None	None	None	Investigation reports	
6.5 HIV/AIDS														
6.5.1	Good governance and administration	Provision of sustainable integrated infrastructure and services	Number of quarterly outreach programmes conducted by 30/06/2023	Municipal Manager	5	10	OPEX	8	11	3	None	None	None	Outreach programmes reports
6.6 Security management														
6.6.1	Good Governance and Administration	Good corporate governance and public participation	Number of quarterly Security Management reports for Safeguarding of Council Assets by 30/06/2023	Municipal Manager	4	4	OPEX	1	1	0	None	None	None	Security Management Reports
6.7 Disaster Management														
6.7.1	Good Governance and Administration	Good corporate governance	Number of quarterly disaster	Municipal Manager	4	4	OPEX	1	3	2	None	None	None	Invitations, Agenda, Attendance

	ion	and public participation	awareness campaigns conducted by 30/06/2023																register and reports
6.8 Performance Management System																			
6.8.1	Governance and Administration	Good corporate governance and public participation	Number of Mid-Year Budget and Performance Assessment Report submitted to council by 31/03/2023	Municipal Manager	1	1			OPEX	1	1	0	None	None	None	None	None	None	Council approved assessment report
6.8.2	Governance and Administration	Good corporate governance and public participation	Number of 2021/22 Draft Annual Report approved by 31/01/2023	Municipal Manager	1	1			OPEX	1	1	0	None	None	None	None	None	None	Council Approved 2021/22 Draft Annual Report with Council Resolution
6.8.3	Governance and Administration	Good corporate governance and public participation	Number of Oversight Report on 2021/22 Draft Annual Report approved by 31/03/2023	Municipal Manager	1	1			OPEX	1	1	0	None	None	None	None	None	None	Council Approved Oversight Report and Council Resolution
6.8.4	Good governance and administration	Good corporate governance and public participation	Number of reviewed 2022/2023 SDBIP approved by 31/03/2023	Municipal Manager	1	1			OPEX	1	1	0	None	None	None	None	None	None	Reviewed SDBIP signed by the Mayor and council resolution
6.9 Integrated Development planning																			
6.9.2	Governance and Administration	Good corporate governance and public participation	Number of 2023/24 Draft IDP approved by council 31/03/2023	Municipal Manager	1	1			OPEX	1	1	0	None	None	None	None	None	None	Council resolution 2023/24 Draft IDP

6.10 Communication																
6.10.2	Governance and Administration	Advance good corporate governance	% for submission of information for publishing on the website as according to legislation checklist by 30/06/2023	Municipal Manager	100%	100%	OPEX	100%	100%	100%	100%	None	None	None	None	Legislation checklist
6.10.3	Governance and Administration	Advance good corporate governance	Number of quarterly Local Communicators Forum held by 30/06/2023	Communication manager	4	4	OPEX	1	1	1	1	None	None	None	Invitations, Minutes and attendance registers	

CAPITAL PROJECTS PER RESPONSIBLE MANAGER

Vote No.	Responsible Manager	Project Name	Total Capital Budget (R'000)	Planned Start Date	Planned Completion Date	Ward No.	Quarterly Outputs 2022/23			Remarks and Challenges	Evidence required
							Third Quarter target (1 Jan -31 March 23)	Third Quarter Actual Performance	Third Quarter Actual Performance variance		
Parks and Cemetery											
	Senior Manager Community Services	Establishment of new land fill site	R1 000 000	01/07/22	30/06/23		Construction and Site Meetings	Adjudication stage	None	None	Bid Committees minutes and registers, advertisements. Final detailed design reports
INEG											
	Senior Manager Technical	Electrification	R8 000 000	01/07/22	30/06/23		Construction & site meetings	Contractors are busy with digging, planting and stringing.	None	None	Bid Committees minutes and registers, advertisements, Progress reports and Completion report and Completion Certificate
MIG											
	Senior Manager Technical	Refurbishment of Namakgale stadium	R 5357 700.00	01/07/22	30/06/23		Construction Site meeting	The workrate is not satisfactory	There was a decline in work rate towards end of the 3 rd quarter	The contractor did not give much output. An acceleration plan needs to be submitted by the contractor	Progress reports and completion certificate

	Senior Manager Technical	Bertram upgrading	R10 000,000	01/07/22	30/06/23		Construction Site meeting	Contractor is behind schedule	Progress has been affected	Contractor is encountering random stoppages from local sub contractors. Intervention meets has taken place to help resolve the issues	Advertisement, site meetings and progress reports and completion certificates.
	Senior Manager Technical	Installation of storm water culverts in Mashishimale Lejori ,Makhushane ,Access bridge to cemetery Humulani and Lulekani	R 18 000,000,00	01/07/22	30/06/23		Construction Site meeting	Project is in progress with Makhushane culvert being way behind schedule	Project experienced some stoppages due to weather and local interruptions	Lulekani culvert has went for bid specification. The running culverts have been granted extension of time to April 2023	Minutes of bid committees and advertisement, Progress reports and payment certificates.

Assessment for service providers

Ratings

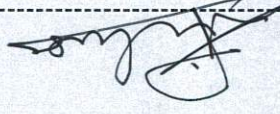
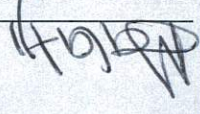
Rating	Description of rating
1	Poor Performance
2	Fair Performance
3	Good Performance
4	Very Good Performance
5	Performance Above Expectations

Project name	Scope of work	Name of the Service provider	Source of funding	Start date	Completion date	Budget	Progress to date	Challenges and intervention	Assessment of service provider
									Poor, Fair, Good, Very good & Above

										expectations Quarter 2
Security Services	Provision of Security Services and access control	A-Team Task Force	Ba-Phalaborwa Municipality	01/09/2021	31/08/2024	R 35 881 035.00				
Provision of service to the waste disposal site in Ba-Phalaborwa	Compaction, excavation and hauling of gravel material for cover in the landfill site.	Mamavila Trading Enterprise	BPM	01/10/2022	31/09/2025	R12 337758.00	Daily operation done according to the requirement landfill site licence	None		Good
LED Strategy Review	Review of LED Strategy	Ntiviso Consulting	BPM	01/05/2022	30/10/2022	R543 200.86	100%	Submitted to council		Good
Valuation roll	Supplementary valuation	DDP Valuers	BPM	04/01/20219	13/12/2022	R2300000.00	100%	Draft to go for public participation		Good
Conveyancing of properties	Transferring of properties Namagale C	Mahumani conveyancers	BPM	01/05/2018	31/06/2024	R3000 000.00	50%	Service provider not able to get original documents from beneficiaries in time.		Good
Refurbishment of Namagale stadium	Construction of spectator grandstand, construction of changerooms and ablution facilities, access gates and ticket booths, upgrading of soccerfield, construction of multi-purpose courts, construction of athletic track, construction of parking lot, construction of palisade fencing and installation of electrical and mechanical installations	TP NOKO Contractors	MIG	01/03/2021	17/10/2023	R5 357 000.00	57%	Contractor managed to consume the allocation for the financial year		Fair
Upgrading of Tambo Phase 2	Upgrading of 7.46km road from gravel to tar. Layer works with 30mm continuously graded asphalt, concrete edge beams, road markings and road signs	Tshamisio Trading	MIG	09/06/2020	31/10/2022	R200 000.00	100%	Project has reached a completion stage		Good
Construction of stormwater	Construction of stormwater culverts	-RM Mashaba	MIG	03/10/2022	20/03/2023	R18 000 000.00	75%	Projects have been granted extension of time		Good

	culverts in Mashishimale Lejori, Makhushane and Humulani access bridge to cemetery		Projects -Dinokong Supply and Projects															
	Bentarm upgrading of street from gravel to tar phase 2	Upgrading of 3.8km road from gravel to tar with complete layer works and road surfacing with 30mm continuously graded asphalt, open drain, edge beams, speed humps, road signs and road markings	Risima project mangers	MIG	14/11/2022	17/03/2024	R10 000 000.00	13%	There is slow progress on site									Fair
	Selwane sports complex	Re-grassing and top-soiling	Nandzu trading	MIG	01/07/2022	30/06/2023	R820 000.00	99%	Contractor is unable to complete the outstanding activity									Poor
	Madiba Extension Electrification	Electrification of 51 households in Madiba Extension.	Phandzani projects IV Iernat construction and projects	INEP	14/11/2022	30/06/2023	R887 814.38	58%	Approval from Eskom granted									Fair
	Tshabelamatswale maseke Electrification	Electrification of 88 households in Tshabelamatswale Maseke village	Phandzani projects IV Iernat construction and projects	INEP	14/11/2022	30/06/2023	R1 534 853.25	59%	Approval from Eskom granted									Fair
	Matlkoikaya Electrification	Electrification of 261 households in matlkoikaya phase 3	Phandzani projects IV kedibone construction	INEP	14/11/2023	30/06/2023	R4 590 130.13	66%	No challenges									Good
	Meter Reading	Provision of services for Electrical/Water Meter reading and maintenance for a period of three (3) years	Semodi Trading Pty Ltd	Ba-Phaborwa Municipality	Nov-21	Oct-24	R5 326 296.36	In Progress	No Challenges									Good
Financial Management System	Acquisition of Enterprise Management System for a period of three (3) years		CCG Systems	Ba-Phalaborwa Municipality	Aug-21	Aug-24	R14 571 893.46	In Progress	No Challenges									Good

Preparation of FAR and AFS	Provision of professional services for the preparation of Annual Financial Statements and Compilation of Asset register for period of three years	Sempro Consulting	Ba-Phalaborwa Municipality	Jul-21	Jun-24	R 13 839 275.00	In Progress	No Challenges	Good
VAT recovery	Value Added Tax (Vat) Recovery For A Period Three (3) Years	Sempro Consulting	Ba-Phalaborwa Municipality	May-22	Apr-25	8% of the VAT amount recovered	In Progress	No Challenges	Good
Prepaid Electricity	Online Vending system, third party vending for a period of three years	Cigicell (Pty) Ltd	Ba-Phalaborwa Municipality	Feb-20	Feb-23	3% excluding Vat	In Progress	No Challenges	Good
Debt Collection	Provision of debt collection services for Ba-Phalaborwa Municipality for a period of three (3) years	Ba-Phalaborwa Municipality	Ba-Phalaborwa Municipality	Jun-22	Jun-25	8.5_%	In Progress	No Challenges	Good

<p>Third Quarter Performance Report is hereby compiled in terms of Municipal Systems Act (MSA), 32 of 2000, section 46(1) and (2), as well as the MFMA Circular 11 on annual reporting. This report covers the performance information from 01 January 2023 to 31 March 2023 and focuses on the implementation of the Service Delivery Budget and Implementation Plan (SDBIP), in relation to the objectives as encapsulated in the Municipality's Integrated Development and Plan (IDP). This Report reflects actual performance of the Municipality as measured against the performance indicators and targets in its Integrated Development Plan (IDP) and Service Delivery and Budget Implementation Plan (SDBIP) for 2022/2023.</p>	<p>Monitoring Implementation of the SDBIP</p>
<p>Progress against the objectives set out in the SDBIP will be monitored and reported on a monthly, quarterly, half-yearly and annual basis.</p>	
<p style="text-align: center;">2022-23 Third Quarter</p> <p>Compiled by:  Prof. KKL Pilusa Municipal Manager</p> <p>Approved by:  Cllr M M Madi!! Mayor</p> <p>Date: 28/04/2023</p> <p>Date: 28/04/2023</p>	<p>Signatures</p>

Annexure A

Methodology

Ba-Phalaborwa Municipality uses the cumulative method on reporting the actual on the Service Delivery Budget Implementation Plan.

Technical Definitions

AFS

AFS stands for Annual Financial Statements

BPM

BPM stands for Ba-Phalaborwa Municipality

HH

Household

Baseline

The performance of the previous year

Urban Areas

The urban areas refers to Phalaborwa, Namakgale, Lulekani and Gravelotte.

Reduction in water losses

This is calculated as follows: Lepelle bill less BPM bill / Lepelle bill x 100.

Reduction in electricity losses

This is calculated as follows: Eskom bill less BPM bill / Eskom bill x 100.

Kilometres of roads upgrade from gravel to tar/paving

This relates Benfarm Street upgrading

Rehabilitation

Replacement of old road surface (tar) with a new one.

Number of development (land use) applications received / applications processed in terms of SPLUMA

No. SPLUMA Applications

SPLUMA – Spatial Planning Land Use Management Act 2013

SME- Small, Micro, Medium Enterprise

Tourism Indaba – Procurement of promotional materials

September Tourism Month – Spring Day, Orchid Show, Heritage Day Celebration, 2 Tourism workshops and Marathon.

Tourism Initiatives Activities

Arrangement of offices, bringing the machinery and equipment onsite.

Site Establishment/ Set-up Construction Site